### DES MOINES AIRPORT AUTHORITY BOARD SUMMARY MINUTES OF ELECTRONIC MEETING

#### Des Moines International Airport Board Room April 14, 2020

Call to Order and Roll Call: 9:00 a.m.

**Chaired by** Ms. Levy

**Present:** Mr. Christensen, Mr. Feldmann, Ms. Lauridsen Sand, Ms. Levy, Ms. Ward

This meeting was held electronically due to the social distancing requirements associated with the COVID-19 pandemic. The public was provided access and was able to join the meeting on-line via Zoom. All Board members participated electronically. The Airport Board Room, 2nd Floor, Airport Terminal, was also open to the public.

#### A20-041 Consider Minutes for March 10, 2020, Meeting

Mr. Feldmann moved to approve the March 10, 2020, meeting minutes. Ms. Lauridsen Sand seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

#### A20-042 Consider Contract for Coffee Bar Project to Lang Construction Group

The Executive Director stated this project will provide coffee and drinks within the hold room area of gates C5, C6, & C7. A small portion of the wall at gate C5 will be converted from seating to house millwork, coolers, storage, and passenger ordering/pick up points. The goal of Authority staff is to improve passenger amenities. The restaurant concessionaire's estimate for the project was \$50,000.00, below the competitive bid threshold of \$139,000.00. Authority staff requested competitive quotes from two local contractors. The lowest responsible quote received was \$94,290.00 from Lang Construction Group.

The Executive Director recommended the Board approve a contract with Lang Construction Group for the Coffee Bar Project in the amount of \$94,290.00 and authorize the Director of Engineering and Planning to accept and close out this project when completed in accordance with the contract documents.

Ms. Lauridsen Sand asked whether the removal of seating would cause any issues for passengers. The Executive Director stated the reason that particular wall was selected is because there is very little seating on that wall. The Executive Director explained that although we will lose some seating, seats will be added at the bar.

Mr. Christensen moved to approve a contract with Lang Construction Group for the Coffee Bar Project in the amount of \$94,290.00 and authorize the Director of Engineering and Planning to accept and close out this project when completed in accordance with the contract documents. Ms. Lauridsen Sand seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

#### **A20-043** Consider Cowles Drive Programming Review

The Director of Engineering stated the Terminal Project construction activities will now enter the East Quadrant of the Airport. This project was first presented at the March 10, 2020, Board Meeting. A further review of the landscaping and façade was completed with Board Members after the March 10, 2020, Board Meeting. The Director of Engineering introduced Mr. Chuck Stewart with Kimley-Horn to share the project design adjustments with the Board.

Mr. Stewart shared the project design adjustments with the Board and explained this project will reconfigure the current entry & exit of Cowles Drive, then redefine the layout as it approaches the future Terminal and finally loops around the parking structure core. As the overall program of Cowles Drive is laid out, all phases of the appearance of the roadway will be defined.

The Director of Engineering recommended the Board reaffirm approved landscaping and signage definitions to be carried forward on the Terminal Project.

Mr. Feldmann moved to reaffirm approved landscaping and signage definitions to be carried forward on the Terminal Project. Ms. Lauridsen Sand seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

#### **A20-044** Consider Transportation Network Company Operating Agreements

The Director of Operations stated the agreements with Transportation Network Companies (TNC) terminate on April 30, 2020. A new form of agreement has been negotiated with the two TNCs operating in Des Moines. A major change in the new agreement allows for charges at both TNC passenger pickup and drop off. To allow for rate adjustment fallibility, the new agreement terminates on December 31, 2021.

The Director of Operations recommended the Board approve new Transportation Network Companies Operating Agreements and authorize the Executive Director to execute the new agreements.

Ms. Levy asked if it was standard to have drop off fees. The Director of Operations said yes, airports are transitioning to this, it is becoming more common, and the rest of the industry will be moving toward that direction entirely at some point.

Ms. Lauridsen Sand moved to approve new Transportation Network Companies Operating Agreements and authorize the Executive Director to execute the new agreements. Mr. Christensen seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

#### A20-045 Consider 2020 Miscellaneous Pavement Repairs & Beacon Relocation Project

a. Public Hearing regarding the plans, specifications, form of contract, and estimated total cost for the 2020 Miscellaneous Pavement Repairs & Beacon Relocation Project

#### Ms. Levy opened the Public Hearing.

The Director of Engineering stated the proposed contract is for the replacement of the existing rotating beacon on top of the current terminal. A new beacon will be located on a tower north of building No. 5. Power and controls for the beacon will be routed through the airfield lighting vault. The annual miscellaneous pavement repairs occur throughout the Airport campus, both airside and landside. Areas of detreating pavement are identified throughout the year and then bid as one package to gain economies of scale.

The Engineer's Estimate for this project is \$483,020.00.

Ms. Levy invited public comment. There were no public comments. Ms. Levy closed the Public Hearing.

b. Consider Resolution adopting plans, specifications, form of contract, and estimated total cost for the 2020 Miscellaneous Pavement Repairs & Beacon Relocation Project

The Director of Engineering recommended the Board approve the Resolution adopting plans, specifications, form of contract, and estimated total cost for the 2020 Miscellaneous Pavement Repairs & Beacon Project.

Mr. Feldmann moved to approve the Resolution adopting plans, specifications, form of contract, and estimated total cost for the 2020 Miscellaneous Pavement Repairs & Beacon Project. Ms. Lauridsen Sand seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

c. Consider award of contract for the 2020 Miscellaneous Pavement Repairs & Beacon Relocation Project to Iowa Contracting, Inc. in the amount of \$437,411.00

The Director of Engineering stated the lowest responsive, responsible bidder was Iowa Contracting, Inc. in the amount of \$437,411.00.

The Director of Engineering recommended the Board approve the contract with Iowa Contracting, Inc. in the amount of \$437,411.00 for the improvement and authorize the Director of Engineering and Planning to accept and close out this project when completed in accordance with the contract documents.

Mr. Feldmann moved to approve the contract with Iowa Contracting, Inc. in the amount of \$437,411.00 for the improvement and authorize the Director of Engineering and Planning to accept and close out this project when completed in accordance with the contract documents. Mr. Christensen seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

#### **A20-046** Consider Parking Garage Maintenance 2020 Project

a. Public Hearing regarding the plans, specifications, form of contract, and estimated total cost for the Parking Garage Maintenance 2020 Project

Ms. Levy opened the Public Hearing.

The Director of Engineering stated this contract is for the installation of floor sealant on floors 2 and 3 along with structural repairs throughout the garage on all floors.

The Engineer's Estimate for this project is \$275,850.00.

Ms. Levy invited public comment. There were no public comments. Ms. Levy closed the Public Hearing.

b. Consider Resolution adopting plans, specifications, form of contract, and estimated total cost for the Parking Garage Maintenance 2020 Project

The Director of Engineering recommended the Board approve the Resolution adopting plans, specifications, form of contract, and estimated total cost for the Parking Garage Maintenance 2020 Project.

Mr. Christensen moved to approve the Resolution adopting plans, specifications, form of contract, and estimated total cost for the Parking Garage Maintenance 2020 Project. Ms. Lauridsen Sand seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

c. Consider award of contract for the Parking Garage Maintenance 2020 Project to Western Specialty Contractors in the amount of \$193,900.00

The Director of Engineering stated the lowest responsive, responsible bidder was Western Specialty Contractors in the amount of \$193,900.00.

The Director of Engineering recommended the Board approve the contract with Western Specialty Contractors in the amount of \$193,900.00 for the improvement and authorize the Director of Engineering and Planning to accept and close out this project when completed in accordance with the contract documents.

Mr. Christensen moved to approve the contract with Western Specialty Contractors in the amount of \$193,900.00 for the improvement and authorize the Director of Engineering and Planning to accept and close out this project when completed in accordance with the contract documents. Ms. Lauridsen Sand seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

#### A20-047 Consider North Glycol Storage Tank Repairs – Phase I Project

a. Consider review of North Glycol Storage Tank Repairs – Phase I Project bids.

The Director of Engineering stated this contract is for the removal of the dirt and clay cap above the precast north glycol tank roof, making repairs to the topping slab, waterproofing of the topping slab, and replacement of the clay and dirt cap.

The Engineer's Estimate for this project is \$1,300,000.00.

The Director of Engineering recommended the Board reject all bids associated with North Glycol Storage Tank Repairs – Phase I Project due to COVID-19 pandemic impact on projected revenue.

Mr. Feldmann moved to reject all bids associated with North Glycol Storage Tank Repairs. Ms. Lauridsen Sand seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

 Public Hearing regarding the plans, specifications, form of contract, and estimated total cost for the North Glycol Storage Tank Repairs – Phase I Project

The public hearing was cancelled since the bids were rejected.

 Consider Resolution adopting plans, specifications, form of contract, and estimated total cost for the North Glycol Storage Tank Repairs – Phase I Project

The Resolution adopting plans, specifications, form of contract, and estimated total cost for the North Glycol Storage Tank Repairs – Phase I Project was tabled since the bids were rejected.

#### A20-048 Consider Rental Car Facility High Speed Door Replacement Project

a. Consider Rental Car Facility High Speed Door Replacement Project bids

The Director of Engineering stated this contract is for the removal and replacement of 10 high speed wind doors on the Rental Car Maintenance facility car wash bays. The contract includes all electrical, materials, structural mounting, and labor to install new doors.

The Engineer's Estimate for this project is \$274,000.00.

The Director of Engineering recommended the Board reject all bids associated with Rental Car Facility High Speed Door Replacement Project due to COVID-19 pandemic impact on projected revenue and only one viable bid was received.

Mr. Feldmann moved to reject all bids associated with Rental Car Facility High Speed Door Replacement Project. Ms. Lauridsen Sand seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

b. Public Hearing regarding the plans, specifications, form of contract, and estimated total cost for the Rental Car Facility High Speed Door Replacement Project

The public hearing was cancelled since the bids were rejected.

c. Consider Resolution adopting plans, specifications, form of contract, and estimated total cost for the Rental Car Facility High Speed Door Replacement Project

The Resolution adopting plans, specifications, form of contract, and estimated total cost for the Rental Car Facility High Speed Door Replacement Project was tabled since the bids were rejected.

#### **A20-049** Financial Report

The Finance Director reported:

- A memo (copy attached) that explained the best, most likely, and worse case recoveries from the COVID-19 pandemic and what that means in terms of revenue was emailed to the Board on April 13, 2020.
- o Expenses are being closely monitored during the next couple of months.
- o More will be learned about the CARES Act in the next few weeks and its impact on the Authority, especially the debt-to-service coverage ratio.
- o Liquidity-wise the Authority is in very good shape.
- O Audit results from the yearly audit conducted by Plante Moran will be presented to the Board at the May 12, 2020, Board Meeting. Prior to the May 12, 2020, Board Meeting, two Board Members will be needed for the audit committee. Ms. Levy stated Ms. Lauridsen-Sand and Mr. Jake Christensen will serve on that committee.

The Executive Director stated the financials reflect invoiced financials, but the Authority may not receive payment from all companies invoiced due to the COVID-19 pandemic. The Executive Director asked the Finance Director to track accounts receivable.

Ms. Levy stated the Authority Directors were doing a great job keeping on top of every item, including passenger traffic.

#### A20-050 Briefing

- The Director of Operations reported various statistics relative to the current condition of the airport due to the COVID-19 pandemic.
- o The Executive Director reported the following on the COVID-19 pandemic:
  - o Current Conditions:
    - There are no known COVID-19 exposures at the airport todate.
    - Two Authority field maintenance employees were quarantined for approximately two weeks after performing CPR on a passenger. The field employees both tested negative for COVID-19.
    - Some Authority staff can work from home and others rotate weeks, so not all staff are working at the same time.
    - ABM Parking
      - Furloughed cashiers.
      - Stopped accepting cash. Accept debit/credit cards only for payment.
      - Allow parking only in Economy 3 (\$6/day) and the first level of the parking garage (\$15/day).
      - Will run one shuttle in the morning and one shuttle in the afternoon.
    - Aero Service Group (Restaurant Management Company)
      - Furloughed all employees except the managers.
      - Closed all restaurants as of April 13, 2020, except Friedrichs. Beverages and food are served at Friedrichs.
    - ProTec
      - Suspended contract for gate guards at Gate 5. Operations handles those duties now.
    - G2
      - Suspended contract for their help in transferring checked bags when there was an overabundance of bags on one side of the bag screening system.
    - Hudson News/Gifts
      - Furloughed some of their staff and reduced hours for others.
      - Closed landside news/gift shop.

- Airside news/gift shop remains open while flights are operating.
- Concourse A was closed April 13, 2020, since passenger traffic has slowed down.
- Marsden Services
  - Looking at the janitorial agreement to see if janitorial staff can be reduced since Concourse A was shut down.
- Gates A1 and A3 are being switched for Allegiant and Southwest in preparation for Allegiant's crew base (which will be delayed from May 2020 to at least July 2020).
   Construction began this week.
- The airline updates that the Director of Operations sends to the Board will be done on a weekly basis until recovery from the effects of the COVID-19 pandemic begins.
- Aircraft parking
  - Varies from day to day. Most parked so far was 14.
     Most of the aircraft belong to Envoy and many of them are going in for maintenance.
- Airlines are applying for exemptions from the CARES Act requirement. Airlines were awarded a total of \$58 billion dollars with half in grants and half in loans. Some of that is still being worked out. Airlines must continue to serve city pairs that they currently had at airports. Des Moines is not on the list for exemptions. None of the airlines have asked for exemptions from Des Moines. Iowa made the list. Frontier asked for an exemption to stop service in Cedar Rapids. Allegiant asked for an exemption to stop service in the Quad-Cities.
- Allegiant's new Midway and Memphis nonstop flights due to begin in May 2020 have been delayed and most likely will not begin until early 2021.
- Airlines are required to keep their employees through September 30, 2020, if they accept the grant dollars from the CARES Act.
- Frontier Airlines implemented a new program that requires passengers to perform a self-health acknowledgement prior to completing check-in via the company's website or mobile app. Passengers are required to certify the following:
  - Neither they nor anyone in their household has exhibited COVID-19 related symptoms in the last 14 days.
  - They will check their temperature before heading to the airport and not travel if they have a fever.
  - They will wash their hands/sanitize before boarding the flight.

- The Authority received numerous requests for rent and fee waivers and deferrals. The Authority granted a 90-day late fee deferral for the airlines. The Authority won't charge the 1.5% interest per month for 90 days on unpaid invoices from April through June. The only other exemption pertains to Clear Channel Airports. Since Concourse A was closed, the advertising sold on that concourse cannot be viewed. The Authority went to a percentage of gross for the contract year that ends October 31, 2020. Then the Authority will look at the minimum annual guarantee (MAG) adjustment in the contract. The Authority does have numerous contracts where the MAG can be adjusted as a result of decreasing passengers. Most of those clauses will probably get triggered. The Authority will have to look at what the contract year looks like, determine the total loss of passengers at that point, and then apply it to the agreements.
- The Authority Directors reviewed the capital improvement projects to determine which ones would move forward and which ones would be placed on hold.
- The Authority Directors reviewed the list of capital purchases. Quite a few of the planned capital purchases have already been ordered for this year. The police vehicle is one example. The Authority expects the invoice for the police vehicle to arrive in early 2021.

#### CARES Act

- There is a \$10 billion dollar package for airports from the U.S. Transportation Department. One of the requirements states airports must keep at least 90% of their employees employed at the time the CARES Act was passed until December 31, 2020. There is a call with the FAA this morning that will provide additional guidance on the CARES Act.
- The Executive Director stated he expects to receive approximately \$8-10 million dollars for the Des Moines International Airport out of the \$10 billion dollars awarded to airports from the U.S. Transportation Department.
- An application for the grant will need to be filed and it will require approval from the Board. An electronic meeting with the Board may be needed for the Board to accept the grant.
- o Payroll Protection Program through the SBA Loans
  - The Authority applied for payroll protection, but the Authority may not be eligible for this loan. The Executive Director hopes to find out about eligibility before going through all steps. The aid to airports may supersede it.
- The Authority has a complete list of exemptions requested from airlines. The only airline that hasn't asked for an exemption yet is American Airlines.
- o No one knows what the industry will look like after getting past social distancing. The Executive Director was on a call with representatives

from the U.S., UK, Germany, and Australia and most agreed that travel will be reduced by approximately 50%; there will be a world recession; international travel will be the slowest to recover; and a lot of people will travel more by car than air. One half of the people on the call thought recovery would take one to two years with the other half projecting it will take longer than two years. The airlines with the most cash will be in the best shape for recovery. The airlines that will have the easiest time recovering will be the low-cost airlines. Major, network, and regional airlines will have the hardest time recovering. If fuel costs increase, there will be an impact. People will get used to risk over time like they did post-9/11. Videoconferencing may replace telephones for business calls; however, face-to-face meetings will still be desirable. Things change quickly and are very fluid.

o Ms. Levy thanked the Executive Director for his update and asked the Executive Director to share updates with the Board as he receives them.

#### A20-051 Next Meeting

Ms. Levy stated it has not been decided yet if the May 12, 2020, Board Meeting will be held in person or electronically. The public will be informed of the manner in which the meeting will be conducted when the May 12, 2020, Board Meeting Agenda is published.

#### A20-052 Adjourn

Mr. Feldmann moved to adjourn the meeting. Mr. Christensen seconded. Motion Carried: 5-0-0-0; Yeas: Christensen, Feldmann, Lauridsen Sand, Levy, Ward; Nays: 0; Abstained: 0; Absent: 0.

The meeting adjourned at 9:59 a.m.

**Respectfully Submitted:** 

Jake Christensen Secretary/Treasurer Mary Benson Board Clerk

Mary S. Benson

#### DES MOINES AIRPORT AUTHORITY

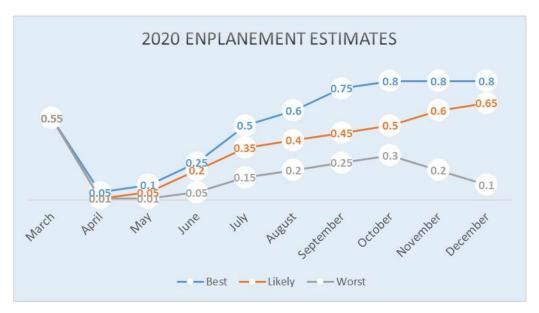
TO: AUTHORITY BOARD FROM: BRIAN MULCAHY

**SUBJECT:** FINANCIAL REPORT AND COVID-19 ANALYSIS

**DATE:** 4/13/2020

The intent of this report is to provide some analysis of the financial impacts of COVID-19 based on projections for the remainder of 2020. I will cover revenue projections for 2020, changes made to the capital spending plan, changes made to reduce expenses, and impact to debt service coverage ratio.

The chart below summarizes an estimated best case, most likely case, and worst case recovery scenario. From these scenarios, I will provide some sensitivity analysis for revenue. The numbers in the chart are the percentage of enplanements versus the estimates used to develop the budget.



The blue represents an estimated best case scenario, with enplanements returning to the 50% mark by July and leveling out around 80% for the last quarter. Even with a strong recovery, it is unlikely that enplanements will return to previous levels this year. Several airlines have already indicated there will be reduced capacity moving forward, and it is likely much of the business travel will be slow to return due to employer aversion to putting their employees on the road.

The orange line represents a most likely scenario. Based on changes seen in the first week of April and uncertainty of ongoing sheltering orders across the country, enplanements are likely to be in the 1-2% range for most of April and May. Various models show the peak of cases in Iowa to be still 2-3 weeks away, meaning that we may still have people recovering or quarantining when we get into May. As the peak of cases passes and we get to summer, leisure travel may start to happen, slowly climbing back into the fall from there.

The gray line represents a worst case scenario. If the virus holds on longer than expected, and no therapeutics are identified, there is some chance of another downturn and social distancing episode in the winter.

#### **Operating Revenue Impact**

By using these three scenarios as a guideline for enplanements, a sensitivity analysis was completed for budgeted revenue. A significant portion of the Authority revenue is variable, tied very closely to enplanement levels. Parking, rental cars, and terminal concessions account for approximately half of operating revenue and will be the seriously impacted by the lack of passenger traffic. Although Minimum Annual Guarantees (MAG) exist on some concessions, several agreements include clauses to reduce MAG likely to be triggered based on the reduced enplanements. Another variable component of revenue is that classified as Landing Area on the financial statements. This category is impacted to a lesser degree because landing fees are charged regardless of the number of passengers on the planes, but the drastic reduction of flights scheduled still results in a material reduction. Exclusive rents charged to the airlines and other general aviation tenants of the airport are not variable.

The three scenarios resulted in the following operating revenue estimates for 2020 versus the original budget of \$41.7 million:

Best case - \$26.2 million

Likely case – \$21.6 million

Worst case - \$15.3 million

#### Capital Improvement Plan Impact

Changes to the capital improvement plan considered a number of factors, including: many projects are already bid and some have actually started; given the limited activity we will have over at least the next couple of months, it is a great time complete the work; some projects are critical path items that would ultimately delay the terminal project if postponed. A review of the capital plan was completed to consider each project, and that is summarized in the financial report. Due to lead times for design and materials, the boarding bridges and Cowles Drive

projects were likely to spend less than half of the \$10.5 million budgeted for 2020. This, plus additional changes to the capital improvement plan resulted in approximately \$14 million of budgeted spending that will be delayed.

We will hopefully have some clarity on the path of recovery when 2021 planning begins in the fall. By continuing with certain projects in 2020 we are preserving the option of staying on the existing timeline for the terminal project. If the recovery is weak through 2020 and liquidity into future years remains a top priority, that could adversely impact project timelines into the future.

#### Expense Reductions

A significant portion of the Authority's expenses are essentially fixed and will not be reduced due to the drop in passenger activity. Following is a high level overview by expense category:

Wages, Salaries and Benefits – little change in expense expected. We do not plan to furlough or lay off staff at this time, and in fact, need to maintain at least 90% of employees to comply with expected federal assistance through the CARES Act.

Utilities – some reduction of utilities may result from decreased usage in the terminal, and the temporary closure of Concourse A, but this reduction is not expected to be material.

Contracted Services – where possible, contracted services are being reduced or eliminated. A baggage handling contract with G2 has been suspended, as has a vehicle gate inspection contract with ProTec. We have taken steps to reduce the costs of parking operations by moving to credit card only at all parking lot exits, and closing all economy lots other than #3 to reduce shuttle operations costs. Critical contracts such as Police and ARFF are planned to continue as budgeted.

Supplies and Equipment – some savings may occur in this area, but for the most part the number of flights and passengers is not going to materially change the expense to maintain all of the facilities on the airport.

Other Gov't Services – this is primarily the PILOT fees to the City of Des Moines and will likely continue unchanged.

Repairs and Maintenance – similar to Supplies and Equipment, many of these expenses will continue regardless of passenger activity.

Travel / Training – all travel by Authority employees has been suspended.

#### Impact to Debt Service Coverage Ratio

While we are very fortunate at this time to have a relatively low debt level compared to other airports, the debt service coverage ratio is still a significant concern. The calculation to determine this ratio involves dividing net revenues by the annual debt service. Without net revenues, we will obviously not make the coverage. Even though our cash position means there is no near-term risk to making debt service payments, meeting the debt service coverage ratio each fiscal year is a requirement to avoid default provisions of the master bond resolution.

Based on a recovery along the most likely case scenario described above, the net revenue calculation would look like the following in order to meet the coverage ratio:

Operating Income	\$ 21,500,000
PFC & CFC Income	2,088,000
Transferred Amount	 905,985
	24,493,985
Operating Expense	(19,964,062)
Net Revenues	\$ 4,529,923
2020 Debt Service	3,623,938
Coverage Ratio	1.25

The Operating Expenses of \$19.9 million represents a reduction of 19.75% from budget, so it will be a challenge to meet the coverage unless enplanement and revenue performance is better than the most likely scenario. Should the Authority not meet the coverage ratio for 2020, the master resolution requires certain steps to be taken. An actual default would not occur until coverage was missed for a second year in a row.

Although I am not yet certain how it will impact the coverage ratio calculation, the CARES Act is expected to offset some of the lost revenue for the Authority. At this point we do not have a determination from the FAA on the amount of assistance this legislation will provide for DSM, but we understand that is can be used for debt service payments or operating expenses. This assistance, in combination with the Authority's strong cash position, puts the Authority in a good position to handle the current situation.

If you have any questions or would like additional detail, please let me know.

	March 2019	March 2020	Year To Date2019	Year To Date 2020	Fiscal YTD Budget
Income					
Landing Area	\$ 721,556	\$ 757,600	\$ 2,300,890	\$ 2,395,671	\$ 2,505,000
General Aviation	379,874	389,332	1,054,417	1,159,895	1,079,305
Terminal Building Area	2,413,830	1,784,420	6,622,038	6,542,863	6,652,289
Other Income	128,676	142,556	274,054	262,905	168,625
Investment Income	164,918	65,071	159,115	162,560	150,000
Total Income	\$ 3,808,853	\$ 3,138,978	\$ 10,410,514	\$ 10,523,894	\$ 10,555,219
<u>Expenditures</u>					
Administration	\$ 409,541	\$ 358,761	\$ 1,191,632	\$ 1,189,988	\$ 1,358,495
Operations	200,886	139,708	441,886	515,183	518,809
Building Maintenance	354,221	261,251	997,745	909,753	1,093,165
Field Maintenance	555,194	314,672	1,694,393	1,507,338	1,330,709
Parking	186,638	39,778	561,404	418,093	674,923
ARFF	99,486	93,277	302,055	291,010	320,410
Police	270,537	183,683	632,792	643,104	611,375
RAC	111,435	56,373	286,159	265,346	340,350
Debt Service on Rev Bonds	295,385	302,487	456,924	433,485	433,485
Total Expenditures	\$ 2,483,322	\$ 1,749,990	\$ 6,564,989	\$ 6,173,300	\$ 6,681,720
Net Income - Cash Basis	\$ 1,325,531	\$ 1,388,988	\$ 3,845,525	\$ 4,350,593	\$ 3,873,499

		March 2019	_	March 2020	Y	ear to Date 2019	Y	Year To Date 2020		Fiscal YTD Budget
Operating Income					4					
Landing Area										
Landing Fees	\$	437,485	\$	461,472	\$	1,394,004	\$	1,456,921	\$	1,520,750
Security Fees	\$	143,269	\$	143,900	\$	434,185	\$	447,643	\$	475,250
Apron Fees	\$	140,802	\$	152,227	\$	472,702	\$	491,108	\$	509,000
Total Landing Area	\$	721,556	\$	757,600	\$	2,300,890	\$	2,395,671	\$	2,505,000
General Aviation										
Cargo Rent	\$	123,043	\$	131,876	\$	337,092	\$	395,177	\$	386,755
GA Rent (FBO, Corporate)	\$	119,995	\$	122,496	\$	359,952	\$	367,061	\$	352,050
Fuel & Ground Handling	\$	136,836	\$	134,960	\$	357,373	\$	397,656	\$	340,500
Total General Aviation	\$	379,874	\$	389,332	\$	1,054,417	\$	1,159,895	\$	1,079,305
Terminal Building Area Building Rent										
Airlines	\$	354,795	\$	354,629	\$	1,047,808	\$	1,063,280	\$	1,097,500
Vendors	\$	22,743	\$	23,582	\$	68,449	\$	76,702	\$	63,991
Concessions										
Parking	\$	1,457,653	\$	940,900	\$	3,938,434	\$	3,699,937	\$	3,733,300
Car Rental	\$	236,617	\$	306,854	\$	614,583	\$	909,981	\$	848,250
Gift Shop	\$	62,627	\$	-	\$	182,739	\$	145,269	\$	195,000
Restaurant	\$	201,156	\$	64,576	\$	545,492	\$	381,141	\$	499,998
Commercial Vehicles	\$	51,083	\$	51,154	\$	134,340	\$	141,625	\$	127,000
Other Concession Revenue	\$	27,156	\$	42,725	\$	90,192	\$	124,928	\$	87,250
Total Terminal Bldg Area	\$	2,413,830	\$	1,784,420	\$	6,622,038	\$	6,542,863	\$	6,652,289
Other Income										
Tennant Services / Fees	\$	86,493	\$	100,203	\$	142,572	\$	143,859	\$	71,125
Phone / Data Services	\$	30,982	\$	30,753	\$	95,482	\$	95,086	\$	82,500
TSA LEO Reimbursement	\$	11,200	\$	11,600	\$	36,000	\$	23,960	\$	15,000
Total Other Income	\$	128,676	\$	142,556	\$	274,054	\$	262,905	\$	168,625
Total Operating Income	\$	3,643,936	\$	3,073,907	\$	10,251,399	\$	10,361,334	\$	10,405,219
Non-Operating Income	_	22.72.7		20.000						
Interest Income	\$	164,918	\$	65,071	\$	159,115	\$	162,560	\$	150,000
Gain / Loss on Disposal	\$	•	\$	~	\$	•	\$	•	\$	-
Total Non-Operating Income	\$	164,918	\$	65,071	\$	159,115	\$	162,560	\$	150,000

		March 2019		March 2020	Ye	ear to Date 2019	Ye	Year To Date 2020		iscal YTD Budget
Operating Expense						-	-		-	
<u>Administration</u>										
Wages, Salaries, & Benefits	\$	201,789	\$	144,402	\$	513,162	\$	516,083	\$	550,795
Utilities		5,514		3,991		14,257		14,464	\$	19,050
Contracted Services		84,857		95,334		200,000		240,408	\$	339,575
Supplies		8,089		14,932		12,130		40,971	\$	23,250
Other Gov't Services		62,006		62,006		186,017		186,017	\$	212,500
Repairs & Maintenance		43,865		37,732		260,798		174,445	\$	202,475
Travel / Training		3,419	_	364		5,268		17,599	\$	10,850
Total	\$	409,541	\$	358,761	\$	1,191,632	\$	1,189,988	\$	1,358,495
Operations										
Wages, Salaries, & Benefits	\$	158,881	\$	112,117	\$	377,408	\$	423,718	\$	405,796
Contracted Services		5,186		12,462		9,179		14,730	\$	18,762
Supplies		14,107		1,107		16,405		22,157	\$	20,425
Repairs & Maintenance		22,541		11,398		38,573		51,161	\$	67,925
Travel / Training		171		2,624		321		3,417	\$	5,900
Total	\$	200,886	\$	139,708	\$	441,886	\$	515,183	\$	518,809
Building Maintenance										
Wages, Salaries, & Benefits	\$	121,498	\$	70,821	\$	287,968	\$	254,341	\$	263,464
Utilities	\$	74,452	\$	70,821	\$	230,182	\$	193,058	\$ \$	205,464
Contracted Services	\$	119,820	\$	99.865	\$	308,557	\$	285,810	\$	313,835
Supplies	\$	9,749	\$	11,691	\$	51,299	\$	55,123	\$	60,898
Repairs & Maintenance	\$	28,702	\$	6,523	\$	119,427	\$	121,103	\$	248,525
Travel / Training	\$	20,702	\$	-	\$	311	\$	318	\$	1,375
Total	\$	354,221	\$	261,251	\$	997,745	\$	909,753	\$	1,093,165
Airfield Maintenance	•		•			001.010	•			
Wages, Salaries, & Benefits	\$	283,751	\$	148,754	\$	691,343	\$	683,316	\$	578,509
Utilities	\$	78,072	\$	71,082	\$	238,253	\$	242,520	\$	221,375
Contracted Services	\$	10,068	\$	1,776	\$	59,890	\$	13,330	\$	102,800
Supplies	\$	110,178	\$	58,256	\$	556,248	\$	443,320	\$	204,000
Other Gov't Services	\$	70 404	\$	24.055	\$	14,424	\$	17,796	\$	15,500
Repairs & Maintenance	\$	73,124	\$	34,655	\$ \$	134,100	\$ \$	106,766	\$	206,250
Travel / Training Total	\$	555,194	\$ <b>\$</b>	150	\$	135	\$	290	\$ <b>\$</b>	2,275
Total	<b>a</b>	555,194	<b>a</b>	314,672	-	1,694,393	-	1,507,338	<b>3</b>	1,330,709
Parking										
Utilities	\$	920	\$	2,115	\$	2,637	\$	5,130	\$	2,173
Contracted Services		160,646		28,592		495,745		382,662		550,000
Supplies		4,288		4,878		8,201		9,684		16,000
Repairs & Maintenance	-	20,784	-	4,192		54,820	_	20,617		106,750
Total	\$	186,638	\$	39,778	\$	561,404	\$	418,093	\$	674,923

		March 2019	e	March 2020	 ear to Date 2019	Υ	Year To Date 2020		iscal YTD Budget
ARFF									
Wages, Salaries, & Benefits	\$	-	\$	-	\$ -	\$	-	\$	-
Utilities	\$	2,762	\$	1,500	\$ 5.946	\$	4,889	\$	5,660
Contracted Services	\$	95,296	\$	91,125	\$ 285,888	\$	273,375	\$	293,250
Supplies	\$	1,029	\$	469	\$ 7,228	\$	8,838	\$	6,000
Repairs & Maintenance	\$	399	\$	183	\$ 2,993	\$	3,908	\$	15,500
Training	\$	1=	\$	-	\$ 	\$	-	\$	-
Total	\$	99,486	\$	93,277	\$ 302,055	\$	291,010	\$	320,410
Police									
Wages, Salaries, & Benefits	\$	-	\$		\$ -	\$	-:	\$	:=
Utilities	\$	-	\$	-	\$ i=	\$	1 = 3	\$	-
Contracted Services	\$	270,285	\$	183,529	\$ 631,115	\$	642,802	\$	609,000
Supplies	\$	252	\$	154	\$ 527	\$	302	\$	1,250
Repairs & Maintenance	\$	-	\$	-	\$ 443	\$	-	\$	750
Training	\$	-	\$	-	\$ 708	\$	(-)	\$	375
Total	\$	270,537	\$	183,683	\$ 632,792	\$	643,104	\$	611,375
RAC Facility									
Utilities	\$	8,960	\$	5,067	\$ 26,164	\$	22,087	\$	27,156
Contracted Services	\$	440	\$		\$ 560	\$	359	\$	563
Supplies and Fuel	\$	97,744	\$	40,022	\$ 225,501	\$	215,152	\$	287,882
Repairs & Maintenance	\$	4,292	\$	11,284	\$ 33,935	\$	27,748	\$	24,750
Total	\$	111,435	\$	56,373	\$ 286,159	\$	265,346	\$	340,350
Total Operating Expense									
Wages, Salaries, & Benefits	\$	765,920	\$	476,093	\$ 1,869,882	\$	1,877,459	\$	1,798,564
Utilities	-	170,681		156,107	 517,439		482,149	•	480,481
Contracted Services		746,598		512,684	1,990,933		1,853,476		2,227,785
Supplies		245,435		131,509	877,540		795,547		619,705
Other Gov't Services		62,006		62,006	200,440		203,813		228,000
Repairs & Maintenance		193,708		105,967	645,088		505,748		872,925
Travel / Training		3,590		3,138	6,742		21,624		20,775
Total	\$	2,187,937	\$	1,447,503	\$ 6,108,065	\$	5,739,815	\$	6,248,235
Depreciation	\$	1,203,949	\$	1,089,418	\$ 3,611,847	\$	3,268,254	\$	3,268,254
Interest	\$	152,308	\$	144,495	\$ 456,924	\$	433,485	\$	433,485
Total Expense	\$	3,544,194	\$	2,681,416	\$ 10,176,836	\$	9,441,554	\$	9,949,974

# DES MOINES AIRPORT AUTHORITY CASH AND INVESTMENT SUMMARY 3/31/20

#### Summary

Unrestricted		12/31/2019			3/31/2020		
Operating Fund	\$	30,400,788		\$	18,310,393		
Customer Facility Charges (CFC)		12,654,531			13,256,545		
Terminal Development Fund		18,602,262			18,602,262		
Capital Improvement Fund		1,635,222			15,793,299		
Total Unrestricted	\$	63,292,803		\$	65,962,499		
Restricted							
Passenger Facility Charges (PFC)	\$	11,961,654		\$	13,937,183		
Debt Service Fund		1,280,508			1,588,317		
Debt Service Reserve Fund		3,863,533			3,449,167		
Ops & Maintenance Reserve		3,256,701			3,256,701		
Total Restricted	\$	20,362,396		\$	22,231,368		
Total Cash	\$	83,655,199		\$	88,193,867		

### DES MOINES AIRPORT AUTHORITY CASH AND INVESTMENT SUMMARY 3/31/20

#### UNRESTRICTED

Operating Fund				
Beginning Balance			\$	17,169,823
Net Deposits	\$	1,140,570		
From: Debt Service Reserve Fund	\$ \$ \$	-		
To: Capital Improvement Fund	\$	×		
Total			\$	1,140,570
Ending Balance			\$	18,310,393
Unrestricted Facility Charges				
Beginning Balance			\$	13,040,117
Deposits	\$	216,428		
To: Operating Fund				
Total			\$	216,428
Ending Balance			\$	13,256,545
Terminal Development Fund				
Beginning Balance			\$	18,602,262
To: Capital Improvement Fund	\$	_	Ψ.	10,001,101
Total	•		Ś	-
Ending Balance			\$	18,602,262
Capital Improvements Fund				
Beginning Balance			\$	16,444,836
From: Operating Fund	\$	-		
Reciepts: Grants	\$ \$ \$	=		
<b>Expenditures: Capital Projects</b>	\$	(651,537)		
Total			\$	(651,537)
Ending Balance			\$	15,793,299

# DES MOINES AIRPORT AUTHORITY CASH AND INVESTMENT SUMMARY 3/31/20

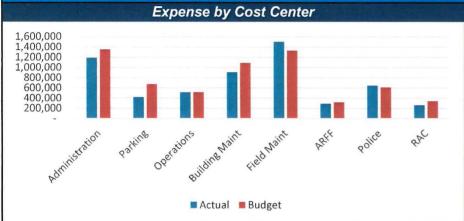
#### RESTRICTED

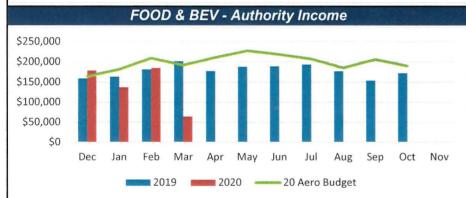
Restricted Facility Charges			
Beginning Balance			\$ 12,882,553
Interest Income	\$	9,461	
Deposits	\$ \$ \$	1,045,169	
Transfer To: Capital Improvement Fund	\$	-	
Total			\$ 1,054,630
Ending Balance			\$ 13,937,183
Debt Service Fund			
Beginning Balance			\$ 1,587,186
Interest Income	\$	1,131	
Deposits From: Gen Operating	\$ \$	-	
Transfer To: Gen Operating	\$	-	
Total			\$ 1,131
Ending Balance			\$ 1,588,317
Debt Service Reserve Fund			
Beginning Balance			\$ 3,446,712
Interest Income	\$ \$	2,455	
Transfer To: Gen Operating	\$	-	
Total			\$ 2,455
Ending Balance			\$ 3,449,167
Operation & Maintenance Reserve Fund			
Beginning Balance			\$ 3,256,701
Ending Balance			\$ 3,256,701

		DMAA Op	Year to		xpense		
			3/31/	20			
DEVENUE			2020			201	
REVENUE		ACTUAL	BUDGET	VARIANCE	%	ACTUAL	VARIANCE
PARKING	\$	3,699,937 \$			-0.9%	\$ 3,938,434	
AIRLINE FEES		2,395,671	2,505,000	(109,329)	-4.4%	2,300,890	94,781
CARGO & GA		762,239	738,805	23,434	3.2%	697,044	65,194
AIRLINE RENT		1,063,280	1,097,500	(34,220)	-3.1%	1,047,808	15,472
RENTAL CARS		909,981	848,250	61,731	7.3%	614,583	295,398
RESTAURANT		381,141	333,332	47,809	14.3%	321,689	59,452
FUEL		397,656	340,500	57,156	16.8%	357,373	40,283
GIFT SHOP		145,269	195,000	(49,731)	-25.5%	182,739	(37,470)
COMMERCIAL VEH		141,625	127,000	14,625	11.5%	134,340	7,285
OTHER CONCESSIONS		124,928	87,250	37,678	43.2%	90,192	34,736
TENANT SERVICES		143,859	71,125	72,734	102.3%	142,572	1,287
PHONE / DATA SVCS		95,086	82,500	12,586	15.3%	95,482	(396)
OTHER BUILDING RENT		76,702	63,991	12,711	19.9%	68,449	8,253
TSA LEO REIMB		23,960	15,000	8,960	59.7%	36,000	(12,040)
INTEREST INCOME		162,560	150,000	12,560	8.4%	159,115	3,444
	•	10,523,894 \$	10 200 552	\$ 135,340	1.3%	\$10,186,711	\$ 337,182
EXPENSES	Ψ	10,323,034 \$	10,300,333	<b>J</b> 133,340	1.5 /6	\$ 10,100,711	\$ 337,102
SALARIES & BENEFITS	\$	1,877,459 \$	1,798,564	\$ 78,894	4.4%	\$ 1,869,882	\$ 7,577
UTILITIES	Ψ	482,149	480,481	1,667	0.3%	517,439	(35,290)
CONTRACTED SVCS		1,853,476	2,227,785	(374,309)	-16.8%	1,990,933	(137,457)
SUPPLIES		795,547	619,705	175,843	28.4%	877,540	(81,993)
OTHER GOV'T SVCS		203,813	228,000				
REPAIRS & MAINT		505,748		(24,187)	-10.6%	200,440	3,373
			872,925	(367,177)	-42.1%	645,088	(139,340)
TRAVEL / TRAINING		21,624	20,775	849	4.1%	6,742	14,882
	\$	5,739,815 \$	6,248,235	\$ (508,420)	-8.1%	\$ 6,108,065	\$ (368,250)
OPERATING INCO	ME	BEFORE 1	INTEREST	AND DEP	RECIATI	TON	
Water Street	\$	4,784,078 \$	4,140,318	\$ 643,760	15.5%		
INTEREST EXPENSE	\$	433,485 \$	433,485	\$ -	-	\$ 456,924	\$ (23,439)
DEPRECIATION		3,268,254	3,268,254			13,243,439	(9,975,185)

### DMAA Operating Revenue and Expense Year to Date

3/31/20

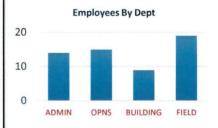






CASH BALANCES										
Unrestricted Funds			% of Total							
Operating Fund	\$	18,310,393	21%							
Customer Facility Charges		13,256,545	15%							
Terminal Development Fund		18,602,262	21%							
Capital Improvement Fund	-	15,793,299	18%							
		65,962,499	75%							
Restricted Funds										
Passenger Facility Charges		13,937,183	16%							
Debt Service Fund		1,588,317	2%							
Debt Service Reserve		3,449,167	4%							
Ops & Maintenance Reserve		3,256,701	4%							
	125	22,231,368	25%							

#### **EMPLOYEE STATS**



**Total Cash** 

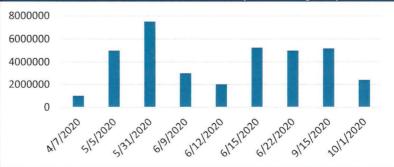
Employee Staffing: 56 of 57
Open Positions:

\$ 88,193,867

Operations Center Attendant

2020 Employee Turnover: 10.5%

#### INVESTMENT MATURITIES (excluding CD)



MARKET STATE OF THE STATE OF THE		2020 Ca		provement Pro	ogra	m	CONTRACTOR OF THE	9.67			
				ar to Date 3/31/20							
		Origina	l Budget			Revised Budget	Original vs.	Change orders			
Project		FAA AIP		hority Funds			Revised	\$			
AIP Projects											
Runway 5/23 Phase II Construction	\$	12,160,656	\$	1,647,084	\$	1,368,701	(278,383)	\$ -			
	Bid Acc	cepted and Gran	t Issued								
Runway 5/23 Phase IV Design		818,190		90,910		90,910	0	-			
	Bid Acc	cepted and Gran	t Issued								
South Quad Aprons		5,397,191		661,118		564,004	(97,114)	- 1995			
	Bid Acc	Bid Accepted and Grant Issued									
Authority Capital Projects											
Misc Pavement Repairs				600,000		888,000	288,000	=			
North Glycol Storage Tank Repair				2,000,000		-	(2,000,000)	-			
	Bids Re	ec'd									
Front Curb Repairs				94,550		94,550	0	_			
Concourse Operations Space				320,580		134,000	(186,580)				
	Est con	pletion date 4/1	6/20				, , , , , , , , , , , , , , , , , , , ,				
Terminal Eleavator Repairs		7		359.394		359,394	0	_			
	Under	contract and pre	-navmen			553,537					
Garage Maintenance - Floor Sealant	Onuer	comi aci ana pre	-раушен	569,193		569,193	0				
Guiage Maintenance - 1 1001 Scalant	Bids Re	oo'd		307,173		307,173	Ü				
EJ Ward System Console Replacement	Dius Ne	cc u		176,770			(176,770)	-			
E3 ward System Console Replacement	Ountes	received		170,770		-	(170,770)	-			
Terminal Manager Panaira	Quotes	receivea		110 000		110 000	0				
Terminal Masonary Repairs	ъ			118,800		118,800	0				
	Develo	ping quote packa	age								
ARFF Masonry Repairs		(a)		97,700		97,700	0				
	Develo	ping quote packa	age		ii.	W	A CANADA AND A CAN				
Delta Taxiway In-Pavement Light Repairs				80,900		80,900	0				
RAC High Speed Overhead Doors				290,000		-	(290,000)	-			
	Bids Red	c'd									

	2020 (	Capital Improvement Pro Year to Date 3/31/20	gram		
	Origin	nal Budget	Revised Budget	Original vs.	Change orders
Project	FAA AIP	Authority Funds		Revised	\$
Authority Capital Projects					
Solar Canopy - Garage Roof		100,000	41,000	(59,000)	
	Under contract				
RAC Fuel Line Repairs		135,000	135,000	0	
Terminal Enabling Projects		400	200		
SW 28th Street Extension / Utilities / Streetlights		1,952,719	1,952,719	0	
	Under contract - cons	truction started			
De-Ice Building Relocation		1,099,355	1,099,355	0	-
	Under contract - cons	truction started			
Rotating Beacon		188,160	188,160	0	-
	Bids Rec'd				
Passenger Boarding Bridges		5,694,300	1,232,500	(4,461,800)	-
	Design in progress, to	be bid this summer			
Building 7 Relocation Site Prep		2,253,719	-	(2,253,719)	-
	Evaluation phase				
Cowles Drive - Fluer Connection		4,802,000	1,500,000	(3,302,000)	
	Design in progress, to b	be bid this summer			
DMFS Hangar		10,466,372	10,466,372	0	